	Values			
Staff type	Funded Wte	Contract Wte	Variance WTE	VACANCY %
Administration and estates	1220.37	1115.6	-104.77	-9%
Allied health professionals - Substantive	513.92	475.69	-38.23	-7%
Ambulance staff	1	1.1	0.1	10%
Education & Training	28.29	15.95	-12.34	-44%
Healthcare assistants and other support staff	150.26	171.22	20.96	14%
Medical and dental	344.48	325.14	-19.34	-6%
Non Medical Non Clinical	0	2	2	0%
Nursing, midwifery and health visiting staff	1395.68	1283.45	-112.23	-8%
Scientific, therapeutic and technical staff	886.24	866.61	-19.63	-2%
Staffing Operating Expenses	-5	1	6	-120%
Support to nursing staff - Substantive	812.98	732.52	-80.46	-10%
Grand Total	5348.22	4990.28	-357.94	-7%

evel 3	Level 5	Staff type	Values Funded Wte	Contract Wte	Variance WTE
CITY & HACKNEY CITY & HACKNEY	CH AMH INPATIENT WARDS CH AMH INPATIENT WARDS	Administration and estates Allied health professionals - Substantive	2	2	
ITY & HACKNEY	CH AMH INPATIENT WARDS	Medical and dental	3.5	0.9	-2.
ITY & HACKNEY	CH AMH INPATIENT WARDS	Nursing, midwifery and health visiting staff	105.35	99.04	-6.3
ITY & HACKNEY	CH AMH INPATIENT WARDS	Scientific, therapeutic and technical staff	2.3	1.8	-0.
TY & HACKNEY	CH AMH INPATIENT WARDS	Staffing Operating Expenses	0	0	
TY & HACKNEY	CH AMH INPATIENT WARDS	Support to nursing staff - Substantive	96.8	90	-6.
TY & HACKNEY	CH AMH MANAGEMENT	Administration and estates	72.2	67.88	-4.3
TY & HACKNEY	CH AMH MANAGEMENT	Allied health professionals - Substantive	0	1	
TY & HACKNEY	CH AMH MANAGEMENT	Education & Training	6	5	-
TY & HACKNEY	CH AMH MANAGEMENT	Healthcare assistants and other support staff	0	-1	-
TY & HACKNEY	CH AMH MANAGEMENT	Nursing, midwifery and health visiting staff	0	0	
ITY & HACKNEY	CH AMH MANAGEMENT	Scientific, therapeutic and technical staff	0	1.2 0	1.
TY & HACKNEY TY & HACKNEY	CH AMH MANAGEMENT CH AMH MEDICAL	Support to nursing staff - Substantive Medical and dental	71.72	61.36	-10.3
TY & HACKNEY	CH AMH MEDICAL	Staffing Operating Expenses	/1./2	01.30	-10.5
TY & HACKNEY	CH AMH COMMUNITY TEAMS	Administration and estates	20.91	16.07	-4.8
TY & HACKNEY	CH AMH COMMUNITY TEAMS	Allied health professionals - Substantive	22.6	20.9	-1.
TY & HACKNEY	CH AMH COMMUNITY TEAMS	Education & Training	0	1	
TY & HACKNEY	CH AMH COMMUNITY TEAMS	Healthcare assistants and other support staff	0	-1	-
TY & HACKNEY	CH AMH COMMUNITY TEAMS	Medical and dental	5.1	3.05	-2.0
TY & HACKNEY	CH AMH COMMUNITY TEAMS	Nursing, midwifery and health visiting staff	102.45	90.53	-11.9
TY & HACKNEY	CH AMH COMMUNITY TEAMS	Scientific, therapeutic and technical staff	50.55	56.06	5.5
TY & HACKNEY	CH AMH COMMUNITY TEAMS	Support to nursing staff - Substantive	39.5	41	1.
TY & HACKNEY	CH AMH THERAPIES	Administration and estates	1	1	
TY & HACKNEY	CH AMH THERAPIES	Allied health professionals - Substantive	21.45	21.6	0.1
TY & HACKNEY	CH AMH THERAPIES	Healthcare assistants and other support staff	1.3	3	1.
TY & HACKNEY	CH AMH THERAPIES	Medical and dental	0	0	
TY & HACKNEY	CH AMH THERAPIES	Nursing, midwifery and health visiting staff	1	1	
TY & HACKNEY	CH AMH THERAPIES	Scientific, therapeutic and technical staff	45.84	44.85	-0.9
TY & HACKNEY	CH AMH THERAPIES	Staffing Operating Expenses	0	0	
TY & HACKNEY	CH AMH THERAPIES	Support to nursing staff - Substantive	3	3.91	0.9
EWHAM	NH AMH CENTRAL SERVICES	Administration and estates	10.3	6.7	-3
EWHAM	NH AMH CENTRAL SERVICES	Healthcare assistants and other support staff	0	0	
EWHAM	NH AMH CENTRAL SERVICES	Nursing, midwifery and health visiting staff	2	2	
EWHAM EWHAM	NH AMH CENTRAL SERVICES NH AMH CENTRAL SERVICES	Scientific, therapeutic and technical staff Staffing Operating Expenses	0	1	
EWHAM	NH AMH ADMINISTRATION	Administration and estates	68.17	54	-14.1
EWHAM	NH AMH ADMINISTRATION	Education & Training	1	1	14.1
EWHAM	NH AMH COMMUNITY TEAMS	Administration and estates	9.7	5	-4.
EWHAM	NH AMH COMMUNITY TEAMS	Allied health professionals - Substantive	5.3	7.5	2
EWHAM	NH AMH COMMUNITY TEAMS	Education & Training	0	1	
EWHAM	NH AMH COMMUNITY TEAMS	Healthcare assistants and other support staff	0	1	
EWHAM	NH AMH COMMUNITY TEAMS	Medical and dental	1	0.9	-0
EWHAM	NH AMH COMMUNITY TEAMS	Nursing, midwifery and health visiting staff	121.09	93.61	-27.4
EWHAM	NH AMH COMMUNITY TEAMS	Scientific, therapeutic and technical staff	44	38.66	-5.3
EWHAM	NH AMH COMMUNITY TEAMS	Staffing Operating Expenses	0	0	
EWHAM	NH AMH COMMUNITY TEAMS	Support to nursing staff - Substantive	42.33	31.84	-10.4
WHAM	NH AMH MEDICAL	Administration and estates	1	1	
EWHAM	NH AMH MEDICAL	Medical and dental	68.2	66.87	-1.3
EWHAM	NH AMH MEDICAL	Scientific, therapeutic and technical staff	0	0.75	0.7
EWHAM	NH AMH MEDICAL	Staffing Operating Expenses	0	0	
EWHAM	NH AMH INPATIENT WARDS	Administration and estates	0	2	
WHAM	NH AMH INPATIENT WARDS	Allied health professionals - Substantive	0	1	
EWHAM	NH AMH INPATIENT WARDS	Healthcare assistants and other support staff	0	1	
EWHAM	NH AMH INPATIENT WARDS	Medical and dental	0	2	2.0
EWHAM	NH AMH INPATIENT WARDS	Nursing, midwifery and health visiting staff	91	94.53	3.5
		Scientific, therapeutic and technical staff	0	2	12.0
ewham Ewham	NH AMH INPATIENT WARDS NH AMH OCCUPATIONAL THERAPY	Support to nursing staff - Substantive	102 2	88.04 1	-13.9
EWHAM	NH AMH OCCUPATIONAL THERAPT	Administration and estates Allied health professionals - Substantive	18.8	17	-1
EWHAM	NH AMH OCCUPATIONAL THERAPT	Healthcare assistants and other support staff	5.2	5.8	-1
WHAM	NH AMH OCCUPATIONAL THERAPY	Scientific, therapeutic and technical staff	0	5.8 0	0
EWHAM	NH AMH PSYCHOLOGY	Administration and estates	0.9	1	0
EWHAM	NH AMH PSYCHOLOGY	Allied health professionals - Substantive	1.25	0	-1.2
EWHAM	NH AMH PSYCHOLOGY	Medical and dental	0	0	1.1
EWHAM	NH AMH PSYCHOLOGY	Nursing, midwifery and health visiting staff	2	1	
EWHAM	NH AMH PSYCHOLOGY	Scientific, therapeutic and technical staff	30.35	32.92	2.5
EWHAM	NH AMH PSYCHOLOGY	Staffing Operating Expenses	0	0	
EWHAM	NH AMH PSYCHOLOGY	Support to nursing staff - Substantive	2.2	2.2	
EWHAM	NH AMH COMMISSIONING	Administration and estates	0	0	
	NH AMH COMMISSIONING	Allied health professionals - Substantive	0	0	
EWHAM			0	-	

		Coloratifies the surger state and to shall also ff	0	0	0
NEWHAM		Scientific, therapeutic and technical staff	0	0	0
NEWHAM	NH AMH LEARNING DISABILITIES	Administration and estates	4.6	4.8	0.2
NEWHAM	NH AMH LEARNING DISABILITIES	Allied health professionals - Substantive	8.9 0	9.79 0.5	0.89 0.5
NEWHAM NEWHAM	NH AMH LEARNING DISABILITIES	Medical and dental	5.6	4.8	-0.8
	NH AMH LEARNING DISABILITIES	Nursing, midwifery and health visiting staff	6.2	4.8 5.6	-0.8 -0.6
NEWHAM NEWHAM	NH AMH LEARNING DISABILITIES NH AMH LEARNING DISABILITIES	Scientific, therapeutic and technical staff Support to nursing staff - Substantive	1.15	2	-0.6
TOWER HAMLETS	TH AMH INPATIENT WARDS	Administration and estates	1.15	2	0.85
TOWER HAMLETS	TH AMH INPATIENT WARDS	Allied health professionals - Substantive	1	1.6	0.6
TOWER HAMLETS	TH AMH INPATIENT WARDS	Education & Training	0	1.0	0.0
TOWER HAMLETS	TH AMH INPATIENT WARDS	Medical and dental	0	0	0
TOWER HAMLETS	TH AMH INPATIENT WARDS	Nursing, midwifery and health visiting staff	99	97.23	-1.77
TOWER HAMLETS	TH AMH INPATIENT WARDS	Scientific, therapeutic and technical staff	1.6	2.3	0.7
TOWER HAMLETS	TH AMH INPATIENT WARDS	Support to nursing staff - Substantive	124.84	87.62	-37.22
TOWER HAMLETS	TH AMH COMMUNITY TEAMS	Administration and estates	124.84	7	-57.22
TOWER HAMLETS	TH AMH COMMUNITY TEAMS	Allied health professionals - Substantive	16.05	, 11.6	-4.45
TOWER HAMLETS	TH AMH COMMUNITY TEAMS	Healthcare assistants and other support staff	-1.7	-1.5	0.2
TOWER HAMLETS	TH AMH COMMUNITY TEAMS	Medical and dental	0.6	0.6	0.2
TOWER HAMLETS	TH AMH COMMUNITY TEAMS	Nursing, midwifery and health visiting staff	143.33	127.34	-15.99
TOWER HAMLETS	TH AMH COMMUNITY TEAMS	Scientific, therapeutic and technical staff	43.9	36.29	-7.61
TOWER HAMLETS	TH AMH COMMUNITY TEAMS	Staffing Operating Expenses	43.5 0	0	7.01 0
TOWER HAMLETS	TH AMH COMMUNITY TEAMS	Support to nursing staff - Substantive	26.95	19.59	-7.36
TOWER HAMLETS	TH AMH CENTRAL SERVICES	Administration and estates	76.87	72.98	-3.89
TOWER HAMLETS	TH AMH CENTRAL SERVICES	Allied health professionals - Substantive	4.6	5.2	0.6
TOWER HAMLETS	TH AMH CENTRAL SERVICES	Healthcare assistants and other support staff	0	0	0.0
TOWER HAMLETS	TH AMH CENTRAL SERVICES	Medical and dental	0.2	0	-0.2
TOWER HAMLETS	TH AMH CENTRAL SERVICES	Nursing, midwifery and health visiting staff	14.4	14.8	0.4
TOWER HAMLETS	TH AMH CENTRAL SERVICES	Scientific, therapeutic and technical staff	2.4	3.11	0.71
TOWER HAMLETS	TH AMH CENTRAL SERVICES	Staffing Operating Expenses	0	0	0.71
TOWER HAMLETS	TH AMH CENTRAL SERVICES	Support to nursing staff - Substantive	2.2	1.4	-0.8
TOWER HAMLETS	TH AMH THERAPIES	Administration and estates	0.42	0.7	0.28
TOWER HAMLETS	TH AMH THERAPIES	Allied health professionals - Substantive	17.27	14.07	-3.2
TOWER HAMLETS	TH AMH THERAPIES	Education & Training	2	1	-1
TOWER HAMLETS	TH AMH THERAPIES	Healthcare assistants and other support staff	8.04	6.8	-1.24
TOWER HAMLETS	TH AMH THERAPIES	Scientific, therapeutic and technical staff	42.07	43.61	1.54
TOWER HAMLETS	TH AMH THERAPIES	Support to nursing staff - Substantive	1.8	2.8	1.54
TOWER HAMLETS	TH AMH MEDICAL	Allied health professionals - Substantive	0	0	0
TOWER HAMLETS	TH AMH MEDICAL	Medical and dental	82.55	76.71	-5.84
TOWER HAMLETS	TH AMH MEDICAL	Nursing, midwifery and health visiting staff	0	1	1
TOWER HAMLETS	TH AMH MEDICAL	Support to nursing staff - Substantive	0	0	0
TOWER HAMLETS	TH AMH LEARNING DISABILITY	Administration and estates	7.6	5.62	-1.98
TOWER HAMLETS	TH AMH LEARNING DISABILITY	Allied health professionals - Substantive	10.65	11.45	0.8
TOWER HAMLETS	TH AMH LEARNING DISABILITY	Healthcare assistants and other support staff	0.92	0.78	-0.14
TOWER HAMLETS	TH AMH LEARNING DISABILITY	Medical and dental	3.8	4.07	0.27
TOWER HAMLETS	TH AMH LEARNING DISABILITY	Nursing, midwifery and health visiting staff	12.78	7.4	-5.38
TOWER HAMLETS	TH AMH LEARNING DISABILITY	Scientific, therapeutic and technical staff	10.1	9.2	-0.9
TOWER HAMLETS	TH AMH LEARNING DISABILITY	Support to nursing staff - Substantive	9.64	5.2	-4.44
SPECIALIST SERVICES	CAMHS EAST LONDON	Administration and estates	7.8	8	0.2
SPECIALIST SERVICES	CAMHS EAST LONDON	Allied health professionals - Substantive	1	2	1
SPECIALIST SERVICES	CAMHS EAST LONDON	Healthcare assistants and other support staff	0	1	1
SPECIALIST SERVICES	CAMHS EAST LONDON	Medical and dental	4.54	3.6	-0.94
SPECIALIST SERVICES	CAMHS EAST LONDON	Nursing, midwifery and health visiting staff	33.44	27.78	-5.66
SPECIALIST SERVICES	CAMHS EAST LONDON	Scientific, therapeutic and technical staff	9.8	9	-0.8
SPECIALIST SERVICES	CAMHS EAST LONDON	Staffing Operating Expenses	0	0	0
SPECIALIST SERVICES	CAMHS EAST LONDON	Support to nursing staff - Substantive	10.35	7	-3.35
SPECIALIST SERVICES	Primary Care Psych.Serv.	Administration and estates	35.7	35.59	-0.11
SPECIALIST SERVICES	Primary Care Psych.Serv.	Allied health professionals - Substantive	0	7	7
SPECIALIST SERVICES	Primary Care Psych.Serv.	Education & Training	0	2	2
SPECIALIST SERVICES	Primary Care Psych.Serv.	Healthcare assistants and other support staff	9	34	25
SPECIALIST SERVICES	Primary Care Psych.Serv.	Healthcare science staff	0	0	0
SPECIALIST SERVICES	Primary Care Psych.Serv.	Medical and dental	0	0	0
SPECIALIST SERVICES	Primary Care Psych.Serv.	Nursing, midwifery and health visiting staff	4.5	5	0.5
SPECIALIST SERVICES	Primary Care Psych.Serv.	Scientific, therapeutic and technical staff	237.18	225.88	-11.3
SPECIALIST SERVICES	Coborn	Administration and estates	5.6	6.6	1
SPECIALIST SERVICES	Coborn	Allied health professionals - Substantive	4.04	3.6	-0.44
SPECIALIST SERVICES	Coborn	Healthcare assistants and other support staff	6.6	4.59	-2.01
SPECIALIST SERVICES	Coborn	Medical and dental	8	10.6	2.6
SPECIALIST SERVICES	Coborn	Nursing, midwifery and health visiting staff	41.88	48.6	6.72
SPECIALIST SERVICES	Coborn	Scientific, therapeutic and technical staff	7.39	8.8	1.41
SPECIALIST SERVICES	Coborn	Support to nursing staff - Substantive	43.47	43	-0.47
SPECIALIST SERVICES	CITY HACKNEY CAMHS	Administration and estates	12.53	14.6	2.07
SPECIALIST SERVICES	CITY HACKNEY CAMHS	Allied health professionals - Substantive	12.8	16.8	4
SPECIALIST SERVICES	CITY HACKNEY CAMHS	Healthcare assistants and other support staff	7.3	3.6	-3.7
SPECIALIST SERVICES	CITY HACKNEY CAMHS	Medical and dental	10.1	10	-0.1
SPECIALIST SERVICES	CITY HACKNEY CAMHS	Non Medical Non Clinical	0	0	0

SPECIALIST SERVICES SPECIALIST CHS FORENSIC SERVICES FORENSIC SERVICES

CITY HACKNEY CAMHS CITY HACKNEY CAMHS NEWHAM CAMHS SPEC ADDICTION SERVICES Spec Serv Central Support TOWER HAMLETS CAMHS C-SPECIALIST NURSING C-SPECIALIST NURSING C-SPECIALIST NURSING C-SPECIALIST NURSING C-SPECIALIST NURSING C-Child Development Serv C-THERAPIES PAEDS C-THERAPIES PAEDS **C-THERAPIES PAEDS C-THERAPIES PAEDS C-THERAPIES PAEDS** C-THERAPIES PAEDS **C-THERAPIES PAEDS** CHN ADMIN CHN ADMIN CHN ADMIN CHN ADMIN FORENSIC - PD FORENSIC CLINICAL SUPPORT FORENSIC DIRECTORATE FORENSIC MEDICAL FORENSIC MEDICAL FORENSIC NURSING FORENSIC NURSING

Nursing, midwifery and health visiting staff	9.9	8.71	-1.19
Scientific, therapeutic and technical staff	38.12	40.04	1.92
Administration and estates	21.7	22.4	0.7
Allied health professionals - Substantive	0.6	4.67	4.07
Healthcare assistants and other support staff	14.04	19.7	5.66
Medical and dental	9.6	6.8	-2.8
Non Medical Non Clinical	0	2	2
Nursing, midwifery and health visiting staff	14.3	11.2	-3.1
Scientific, therapeutic and technical staff	51.98	48.9	-3.08
Support to nursing staff - Substantive	0	3	3
Administration and estates	12.32	13.52	1.2
Allied health professionals - Substantive	50.4	49.47	-0.93
Medical and dental	0.88	0.89	0.01
Nursing, midwifery and health visiting staff	10.4	9	-1.4
Scientific, therapeutic and technical staff	2	3.8	1.8
Administration and estates	2	6.7	4.7
	1		
Medical and dental		0.5	-0.5
Nursing, midwifery and health visiting staff	0	1	1
Scientific, therapeutic and technical staff	0	1	1
Staffing Operating Expenses	0	0	0
Administration and estates	17.9	17	-0.9
Allied health professionals - Substantive	6.2	8.8	2.6
Healthcare assistants and other support staff	9.2	7.7	-1.5
Medical and dental	9.2	15.54	6.34
Non-executive directors	0	0	0
Nursing, midwifery and health visiting staff	15.1	9.21	-5.89
Scientific, therapeutic and technical staff	53.51	53.9	0.39
Support to nursing staff - Substantive	1.4	1.4	0
Administration and estates	0	0	0
	2	2.9	0.9
Allied health professionals - Substantive			
Nursing, midwifery and health visiting staff	33.82	41.89	8.07
Scientific, therapeutic and technical staff	1.5	1.9	0.4
Support to nursing staff - Substantive	1	2.87	1.87
Administration and estates	0	0	0
Allied health professionals - Substantive	1	1.4	0.4
Healthcare science staff	0	0	0
Medical and dental	11.5	9.65	-1.85
Nursing, midwifery and health visiting staff	1	1.71	0.71
Scientific, therapeutic and technical staff	2	1.4	-0.6
•			
Support to nursing staff - Substantive	1	0.89	-0.11
Administration and estates	0.81	0	-0.81
Allied health professionals - Substantive	74.73	76.04	1.31
Healthcare assistants and other support staff	10.54	15.8	5.26
Medical and dental	0	0	0
Nursing, midwifery and health visiting staff	0	0	0
Scientific, therapeutic and technical staff	0	0.6	0.6
Staffing Operating Expenses	0	0	0
Administration and estates	41.11	37.9	-3.21
Allied health professionals - Substantive	1	1	0
-			
Education & Training	2	2	0
Nursing, midwifery and health visiting staff	0.6	1.71	1.11
Administration and estates	2.56	2.4	-0.16
Allied health professionals - Substantive	2.4	1	-1.4
Healthcare assistants and other support staff	3	3	0
Medical and dental	0.4	0	-0.4
	0		
Scientific, therapeutic and technical staff	20.18	16.5	-3.68
-			-3.68 -1
Staffing Operating Expenses	20.18 1	16.5 0	-1
Staffing Operating Expenses Support to nursing staff - Substantive	20.18 1 3	16.5 0 4	-1 1
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates	20.18 1 3 0	16.5 0 4 0	-1 1 0
Staffing Operating Expenses Support to nursing staff - Substantive	20.18 1 3	16.5 0 4	-1 1
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates	20.18 1 3 0	16.5 0 4 0	-1 1 0
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff	20.18 1 3 0 13.4	16.5 0 4 0 10.9	-1 1 0 -2.5
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental	20.18 1 3 0 13.4 4.5 0	16.5 0 4 0 10.9 1.8 0	-1 1 0 -2.5 -2.7 0
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff	20.18 1 3 0 13.4 4.5 0 5	16.5 0 4 0 10.9 1.8 0 4	-1 1 0 -2.5 -2.7 0 -1
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff	20.18 1 3 0 13.4 4.5 0 5 46.8	16.5 0 4 0 10.9 1.8 0 4 43.63	-1 1 0 -2.5 -2.7 0 -1 -3.17
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Administration and estates	20.18 1 3 0 13.4 4.5 0 5 46.8 7.8	16.5 0 4 0 10.9 1.8 0 4 43.63 4.56	-1 1 0 -2.5 -2.7 0 -1 -3.17 -3.24
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff	20.18 1 3 0 13.4 4.5 0 5 46.8	16.5 0 4 0 10.9 1.8 0 4 43.63	-1 1 0 -2.5 -2.7 0 -1 -3.17
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Administration and estates	20.18 1 3 0 13.4 4.5 0 5 46.8 7.8	16.5 0 4 0 10.9 1.8 0 4 43.63 4.56 0.4	-1 1 0 -2.5 -2.7 0 -1 -3.17 -3.24
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Administration and estates Allied health professionals - Substantive Medical and dental	20.18 1 3 0 13.4 4.5 0 5 46.8 7.8 0.6 1	16.5 0 4 0 10.9 1.8 0 4 43.63 4.56 0.4 0.5	-1 1 0 -2.5 -2.7 0 -1 -3.17 -3.24 -0.2 -0.5
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Administration and estates Allied health professionals - Substantive Medical and dental Nursing, midwifery and health visiting staff	20.18 1 3 0 13.4 4.5 0 5 46.8 7.8 0.6 1 6	16.5 0 4 0 10.9 1.8 0 4 43.63 4.56 0.4 0.5 5	-1 1 0 -2.5 -2.7 0 -1 -3.17 -3.24 -0.2 -0.5 -1
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Administration and estates Allied health professionals - Substantive Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff	20.18 1 3 0 13.4 4.5 0 5 46.8 7.8 0.6 1 6 1.1	$ \begin{array}{r} 16.5 \\ 0 \\ 4 \\ 0 \\ 10.9 \\ 1.8 \\ 0 \\ 4 \\ 43.63 \\ 4.56 \\ 0.4 \\ 0.5 \\ 5 \\ 0 \\ 0 \\ \end{array} $	-1 1 0 -2.5 -2.7 0 -1 -3.17 -3.24 -0.2 -0.5 -1 -1.1
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Administration and estates Allied health professionals - Substantive Medical and dental Nursing, midwifery and health visiting staff	20.18 1 3 0 13.4 4.5 0 5 46.8 7.8 0.6 1 6	16.5 0 4 0 10.9 1.8 0 4 43.63 4.56 0.4 0.5 5	-1 1 0 -2.5 -2.7 0 -1 -3.17 -3.24 -0.2 -0.5 -1
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Administration and estates Allied health professionals - Substantive Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Scientific, therapeutic and technical staff Scientific, therapeutic and technical staff Staffing Operating Expenses	20.18 1 3 0 13.4 4.5 0 5 46.8 7.8 0.6 1 6 1.1	$ \begin{array}{r} 16.5 \\ 0 \\ 4 \\ 0 \\ 10.9 \\ 1.8 \\ 0 \\ 4 \\ 43.63 \\ 4.56 \\ 0.4 \\ 0.5 \\ 5 \\ 0 \\ 0 \\ \end{array} $	-1 1 0 -2.5 -2.7 0 -1 -3.17 -3.24 -0.2 -0.5 -1 -1.1
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Administration and estates Allied health professionals - Substantive Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Scientific, therapeutic and technical staff Scientific, therapeutic and technical staff Staffing Operating Expenses Support to nursing staff - Substantive	20.18 1 3 0 13.4 4.5 0 5 46.8 7.8 0.6 1 6 1.1 0 5.2	$ \begin{array}{r} 16.5 \\ 0 \\ 4 \\ 0 \\ 10.9 \\ 1.8 \\ 0 \\ 4 \\ 43.63 \\ 4.56 \\ 0.4 \\ 0.5 \\ 5 \\ 0 \\ 0 \\ 0 \\ 4.09 \\ \end{array} $	-1 1 0 -2.5 -2.7 0 -1 -3.17 -3.24 -0.2 -0.5 -1 -1.1 0 -1.11
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Administration and estates Allied health professionals - Substantive Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Scientific, therapeutic and technical staff Scientific, therapeutic and technical staff Staffing Operating Expenses Support to nursing staff - Substantive Allied health professionals - Substantive	20.18 1 3 0 13.4 4.5 0 5 46.8 7.8 0.6 1 6 1.1 0 5.2 2	$ \begin{array}{r} 16.5 \\ 0 \\ 4 \\ 0 \\ 10.9 \\ 1.8 \\ 0 \\ 4 \\ 43.63 \\ 4.56 \\ 0.4 \\ 0.5 \\ 5 \\ 0 \\ 0 \\ 4.09 \\ 0 \\ \end{array} $	-1 1 0 -2.5 -2.7 0 -1 -3.17 -3.24 -0.2 -0.5 -1 -1.1 0 -1.11 -2
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Administration and estates Allied health professionals - Substantive Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Scientific, therapeutic and technical staff Staffing Operating Expenses Support to nursing staff - Substantive Allied health professionals - Substantive Medical and dental	20.18 1 3 0 13.4 4.5 0 5 46.8 7.8 0.6 1 6 1.1 0 5.2 2 36.15	$\begin{array}{c} 16.5 \\ 0 \\ 4 \\ 0 \\ 10.9 \\ 1.8 \\ 0 \\ 4 \\ 43.63 \\ 4.56 \\ 0.4 \\ 0.5 \\ 5 \\ 0 \\ 0 \\ 0 \\ 4.09 \\ 0 \\ 32.83 \end{array}$	-1 1 0 -2.5 -2.7 0 -1 -3.17 -3.24 -0.2 -0.5 -1 -1.1 0 -1.11 -2 -3.32
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Administration and estates Allied health professionals - Substantive Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Scientific, therapeutic and technical staff Staffing Operating Expenses Support to nursing staff - Substantive Allied health professionals - Substantive Allied health professionals - Substantive Allied health professionals - Substantive Allied health professionals - Substantive Medical and dental Administration and estates	$\begin{array}{c} 20.18 \\ 1 \\ 3 \\ 0 \\ 13.4 \\ 4.5 \\ 0 \\ 5 \\ 46.8 \\ 7.8 \\ 0.6 \\ 1 \\ 6 \\ 1.1 \\ 0 \\ 5.2 \\ 2 \\ 36.15 \\ 3.3 \end{array}$	16.5 0 4 0 10.9 1.8 0 4 43.63 4.56 0.4 0.5 5 0 0 4.09 0 32.83 4.23	-1 1 0 -2.5 -2.7 0 -1 -3.17 -3.24 -0.2 -0.5 -1 -1.1 0 -1.11 -2 -3.32 0.93
Staffing Operating Expenses Support to nursing staff - Substantive Administration and estates Allied health professionals - Substantive Healthcare assistants and other support staff Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Administration and estates Allied health professionals - Substantive Medical and dental Nursing, midwifery and health visiting staff Scientific, therapeutic and technical staff Scientific, therapeutic and technical staff Staffing Operating Expenses Support to nursing staff - Substantive Allied health professionals - Substantive Medical and dental	20.18 1 3 0 13.4 4.5 0 5 46.8 7.8 0.6 1 6 1.1 0 5.2 2 36.15	$\begin{array}{c} 16.5 \\ 0 \\ 4 \\ 0 \\ 10.9 \\ 1.8 \\ 0 \\ 4 \\ 43.63 \\ 4.56 \\ 0.4 \\ 0.5 \\ 5 \\ 0 \\ 0 \\ 0 \\ 4.09 \\ 0 \\ 32.83 \end{array}$	-1 1 0 -2.5 -2.7 0 -1 -3.17 -3.24 -0.2 -0.5 -1 -1.1 0 -1.11 -2 -3.32

FORENSIC SERVICES	FORENSIC NURSING	Education & Training	6	0	-6
FORENSIC SERVICES	FORENSIC NURSING	Healthcare assistants and other support staff	3.2	2.2	-1
FORENSIC SERVICES	FORENSIC NURSING	Medical and dental	1	0.2	-0.8
FORENSIC SERVICES	FORENSIC NURSING	Nursing, midwifery and health visiting staff	201	184	-17
FORENSIC SERVICES	FORENSIC NURSING	Scientific, therapeutic and technical staff	4.9	4.9	0
FORENSIC SERVICES	FORENSIC NURSING	Support to nursing staff - Substantive	179.65	174.7	-4.95
FORENSIC SERVICES	FORENSIC OT	Administration and estates	1.6	4	2.4
FORENSIC SERVICES	FORENSIC OT	Allied health professionals - Substantive	26.9	22.1	-4.8
FORENSIC SERVICES	FORENSIC OT	Healthcare assistants and other support staff	10.4	9.4	-1
FORENSIC SERVICES	FORENSIC OT	Scientific, therapeutic and technical staff	0	1.6	1.6
FORENSIC SERVICES	FORENSIC OT	Staffing Operating Expenses	0	1.0	1.0
FORENSIC SERVICES	FORENSIC SUPPORT SERVICES	Administration and estates	28	27.94	-0.06
FORENSIC SERVICES	FORENSIC SUPPORT SERVICES				
		Education & Training	0.6	0	-0.6
FORENSIC SERVICES	FORENSIC SUPPORT SERVICES	Nursing, midwifery and health visiting staff	0	0	0
FORENSIC SERVICES	FORENSIC SUPPORT SERVICES	Support to nursing staff - Substantive	0.2	0.2	0
FORENSIC SERVICES	Ring fenced projects	Allied health professionals - Substantive	3	3	0
FORENSIC SERVICES	Ring fenced projects	Nursing, midwifery and health visiting staff	1	1	0
FORENSIC SERVICES	Ring fenced projects	Scientific, therapeutic and technical staff	2	1.5	-0.5
NEWHAM CHS	CHN Management	Administration and estates	6.65	6.8	0.15
NEWHAM CHS	CHN Management	Allied health professionals - Substantive	0	0	0
NEWHAM CHS	CHN Management	Medical and dental	0	0	0
NEWHAM CHS	CHN Management	Nursing, midwifery and health visiting staff	0	0	0
NEWHAM CHS	CHN Management	Staffing Operating Expenses	0	0	0
NEWHAM CHS	C-EHCC INPAT SERVICES	Administration and estates	2.86	2.86	0
NEWHAM CHS	C-EHCC INPAT SERVICES	Allied health professionals - Substantive	1.1	0	-1.1
NEWHAM CHS	C-EHCC INPAT SERVICES	Healthcare assistants and other support staff	0	1	1
NEWHAM CHS	C-EHCC INPAT SERVICES	Medical and dental	0.4	0.4	0
NEWHAM CHS	C-EHCC INPAT SERVICES	Nursing, midwifery and health visiting staff	36.37	28.29	-8.08
NEWHAM CHS	C-EHCC INPAT SERVICES	Scientific, therapeutic and technical staff	2	1.8	-0.2
NEWHAM CHS	C-EHCC INPAT SERVICES	Support to nursing staff - Substantive	54.05	46.45	-7.6
NEWHAM CHS	C-MANAGEMENT	Nursing, midwifery and health visiting staff	1.5	1.5	0
NEWHAM CHS	C-FREE NURSING CARE RNCC	Administration and estates	1.5	1.5	0
NEWHAM CHS	C-FREE NURSING CARE RNCC	Nursing, midwifery and health visiting staff	9.5	9.6	0.1
NEWHAM CHS	C - Diabetic Service		9.3 10.2	8.2	-2
		Nursing, midwifery and health visiting staff	10.2		
NEWHAM CHS	C - Diabetic Service	Support to nursing staff - Substantive		0.4	0.4
NEWHAM CHS	C-CONTINENCE ADVISORY SER	Allied health professionals - Substantive	2	2	0
NEWHAM CHS	C-CONTINENCE ADVISORY SER	Nursing, midwifery and health visiting staff	3.2	3.2	0
NEWHAM CHS	C-CONTINENCE ADVISORY SER	Support to nursing staff - Substantive	0.8	0.8	0
NEWHAM CHS	C-TISSUE VIABILITY SERVIC	Nursing, midwifery and health visiting staff	7.9	7.6	-0.3
NEWHAM CHS	C-FOOT HEALTH SERVICE	Allied health professionals - Substantive	6.5	3.6	-2.9
NEWHAM CHS	C-FOOT HEALTH SERVICE	Healthcare assistants and other support staff	7.8	3.8	-4
NEWHAM CHS	C-GROUP MANAGER THERAPIES	Administration and estates	2	2	0
NEWHAM CHS	C-GROUP MANAGER THERAPIES	Allied health professionals - Substantive	10	8	-2
NEWHAM CHS	C-GROUP MANAGER THERAPIES	Healthcare assistants and other support staff	1	0	-1
NEWHAM CHS	C-GROUP MANAGER THERAPIES	Scientific, therapeutic and technical staff	0.8	0	-0.8
NEWHAM CHS	C-GROUP MANAGER THERAPIES	Support to nursing staff - Substantive	2.85	3	0.15
NEWHAM CHS	Community Neuro Service	Allied health professionals - Substantive	17.35	15.25	-2.1
NEWHAM CHS	Community Neuro Service	Healthcare assistants and other support staff	1.51	5.22	3.71
NEWHAM CHS	Community Neuro Service	Nursing, midwifery and health visiting staff	1	1	0
NEWHAM CHS	Community Neuro Service	Scientific, therapeutic and technical staff	0.6	0.6	0
NEWHAM CHS	Community Neuro Service	Support to nursing staff - Substantive	3.71	0	-3.71
NEWHAM CHS	C-PHYSIOTHERAPY SERVICE	Administration and estates	6	5	-1
NEWHAM CHS	C-PHYSIOTHERAPY SERVICE	Allied health professionals - Substantive	26.49	18.4	-8.09
NEWHAM CHS	C-PHYSIOTHERAPY SERVICE	Healthcare assistants and other support staff	1	1	0
NEWHAM CHS	C-PHYSIOTHERAPY SERVICE	Nursing, midwifery and health visiting staff	6.59	6.96	0.37
NEWHAM CHS	C-PHYSIOTHERAPY SERVICE	Scientific, therapeutic and technical staff	1	3	2
NEWHAM CHS	C-PHYSIOTHERAPY SERVICE	Support to nursing staff - Substantive	1	1	0
NEWHAM CHS	C-SPEECH + LANGUAGE THERA	Administration and estates	0	0	0
NEWHAM CHS	C-SPEECH + LANGUAGE THERA	Allied health professionals - Substantive	2.7	2.2	-0.5
NEWHAM CHS	C-SPEECH + LANGUAGE THERA	Nursing, midwifery and health visiting staff	0	0	0.5
NEWHAM CHS		Administration and estates	1	0	0
	C-SOUTH EPC TEAM		7	6.91	-0.09
NEWHAM CHS	C-SOUTH EPC TEAM	Allied health professionals - Substantive			
	C-SOUTH EPC TEAM	Healthcare assistants and other support staff	3.8	2.8	-1 2 1
NEWHAM CHS	C-SOUTH EPC TEAM	Nursing, midwifery and health visiting staff	13.7	10.6	-3.1
NEWHAM CHS	C-SOUTH EPC TEAM	Scientific, therapeutic and technical staff	0	0	0
NEWHAM CHS	C-SOUTH EPC TEAM	Support to nursing staff - Substantive	4.4	4.4	0
NEWHAM CHS	C-NE EPC TEAM	Administration and estates	67.78	56.41	-11.37
NEWHAM CHS	C-NE EPC TEAM	Allied health professionals - Substantive	21.64	14.44	-7.2
NEWHAM CHS	C-NE EPC TEAM	Education & Training	4	2	-2
NEWHAM CHS	C-NE EPC TEAM	Healthcare assistants and other support staff	4.52	2.52	-2
NEWHAM CHS	C-NE EPC TEAM	Nursing, midwifery and health visiting staff	45.71	36.4	-9.31
NEWHAM CHS	C-NE EPC TEAM	Scientific, therapeutic and technical staff	15.18	11.08	-4.1
NEWHAM CHS	C-NE EPC TEAM	Support to nursing staff - Substantive	6.6	16.96	10.36
NEWHAM CHS	C-NW EPC TEAM	Administration and estates	0	0	0
NEWHAM CHS	C-NW EPC TEAM	Allied health professionals - Substantive	4	5	1

NEWHAM CHS	C-NW EPC TEAM	Healthcare assistants and other support staff	2	2	0
NEWHAM CHS	C-NW EPC TEAM	Healthcare assistants and other support staff Medical and dental	0	2	0
NEWHAM CHS	C-NW EPC TEAM	Nursing, midwifery and health visiting staff	17	9	-8
NEWHAM CHS	C-NW EPC TEAM	Support to nursing staff - Substantive	4.4	8.4	-8
NEWHAM CHS	C-CENTRAL EPC TEAM	Allied health professionals - Substantive	4.4	1.4	-3
NEWHAM CHS	C-CENTRAL EPC TEAM	Healthcare assistants and other support staff	2.8	0.8	-2
NEWHAM CHS	C-CENTRAL EPC TEAM	Medical and dental	0	0.8	0
NEWHAM CHS	C-CENTRAL EPC TEAM	Nursing, midwifery and health visiting staff	13.4	11.32	-2.08
NEWHAM CHS	C-CENTRAL EPC TEAM	Support to nursing staff - Substantive	6.4	7.4	2.00
NEWHAM CHS	C-MANAGEMENT EPC TEAM	Medical and dental	1.84	2.29	0.45
NEWHAM CHS	C-PECT THERAPIES	Allied health professionals - Substantive	1.04	1	0.49
NEWHAM CHS	C-PECT THERAPIES	Healthcare assistants and other support staff	0	0	0
NEWHAM CHS	C-PECT THERAPIES	Nursing, midwifery and health visiting staff	3	1	-2
NEWHAM CHS	C-PECT THERAPIES	Scientific, therapeutic and technical staff	2.8	3	0.2
CORPORATE	PERFORMANCE & BUSINESS MGT	Administration and estates	26	22.6	-3.4
CORPORATE	PERFORMANCE & BUSINESS MGT	Education & Training	1	0	-1
CORPORATE	PERFORMANCE & BUSINESS MGT	Staffing Operating Expenses	-7	0	7
CORPORATE	ICT	Administration and estates	126.58	74.69	-51.89
CORPORATE	ICT	Allied health professionals - Substantive	0	0	0
CORPORATE	ICT	Medical and dental	1.6	1.6	0
CORPORATE	ICT	Non Medical Non Clinical	0	0	0
CORPORATE	ICT	Nursing, midwifery and health visiting staff	0	1.2	1.2
CORPORATE	ICT	Scientific, therapeutic and technical staff	3	3.5	0.5
CORPORATE	ICT	Staffing Operating Expenses	0	0	0
CORPORATE	ICT	Support to nursing staff - Substantive	0	0	0
CORPORATE	DIRECTOR OF OPERATIONS	Administration and estates	6.5	6.4	-0.1
CORPORATE	DIRECTOR OF OPERATIONS	Allied health professionals - Substantive	4.4	7.85	3.45
CORPORATE	DIRECTOR OF OPERATIONS	Medical and dental	0	1	1
CORPORATE	DIRECTOR OF OPERATIONS	Nursing, midwifery and health visiting staff	2	3.9	1.9
CORPORATE	DIRECTOR OF OPERATIONS	Redundancy Costs	0	0	0
CORPORATE	DIRECTOR OF OPERATIONS	Scientific, therapeutic and technical staff	12.5	9.92	-2.58
CORPORATE	DIRECTOR OF OPERATIONS	Staffing Operating Expenses	0	0	0
CORPORATE	DIRECTOR OF OPERATIONS	Support to nursing staff - Substantive	0	0	0
CORPORATE	CHIEF EXECUTIVE	Administration and estates	21.81	17.45	-4.36
CORPORATE	CHIEF EXECUTIVE	Medical and dental	0.8	1	0.2
CORPORATE	CHIEF EXECUTIVE	Nursing, midwifery and health visiting staff	0	0.2	0.2
CORPORATE	CHIEF EXECUTIVE	Staffing Operating Expenses	0	0	0
CORPORATE	R and D PSYCH MED	Medical and dental	1	0	-1
CORPORATE	DIR. OF SOCIAL INCLUSION	Administration and estates	9.78	15.55	5.77
CORPORATE	DIR. OF SOCIAL INCLUSION	Nursing, midwifery and health visiting staff	1	0	-1
CORPORATE	DIR. OF SOCIAL INCLUSION	Scientific, therapeutic and technical staff	5.56	5.05	-0.51
CORPORATE	DIR. OF SOCIAL INCLUSION	Staffing Operating Expenses	0	0	0
CORPORATE	DIR. OF SOCIAL INCLUSION	Support to nursing staff - Substantive	0	1	1
CORPORATE	FINANCE DIRECTORATE	Administration and estates	44.36	41.32	-3.04
CORPORATE	FINANCE DIRECTORATE	Education & Training	2	0	-2
CORPORATE	FINANCE DIRECTORATE	Medical and dental	0.2	0.2	0
CORPORATE	FINANCE DIRECTORATE	Nursing, midwifery and health visiting staff	1	1	0
CORPORATE	FINANCE DIRECTORATE	Staffing Operating Expenses	0	0	0
CORPORATE	PEOPLE AND CULTURE	Administration and estates	118.82	123.59	4.77
CORPORATE	PEOPLE AND CULTURE	Ambulance staff	1	1	0
CORPORATE	PEOPLE AND CULTURE	Education & Training	1.22	0	-1.22
CORPORATE	PEOPLE AND CULTURE	Medical and dental	0	0	0
CORPORATE	PEOPLE AND CULTURE	Nursing, midwifery and health visiting staff	0	2	2
CORPORATE	PEOPLE AND CULTURE	Scientific, therapeutic and technical staff	0	0	0
CORPORATE	PEOPLE AND CULTURE	Staffing Operating Expenses	0	1	1
CORPORATE	MEDICAL DIRECTOR	Administration and estates	29.86	29.73	-0.13
CORPORATE	MEDICAL DIRECTOR	Education & Training	1	0.95	-0.05
CORPORATE	MEDICAL DIRECTOR	Healthcare assistants and other support staff	9.51	10.53	1.02
CORPORATE	MEDICAL DIRECTOR	Medical and dental	4.54	5.67	1.13
CORPORATE	MEDICAL DIRECTOR	Nursing, midwifery and health visiting staff	1	0.8	-0.2
CORPORATE	MEDICAL DIRECTOR	Scientific, therapeutic and technical staff	71.03	68.57	-2.46
CORPORATE		Staffing Operating Expenses	0	0	0
CORPORATE		Support to nursing staff - Substantive	0 1	0.53 2.6	0.53 1.6
CORPORATE	NMET SIFT & PGME	Administration and estates			
CORPORATE CORPORATE	NMET SIFT & PGME NMET SIFT & PGME	Allied health professionals - Substantive Ambulance staff	0 0	0.1 0.1	0.1 0.1
CORPORATE	NMET SIFT & PGME	Healthcare assistants and other support staff	0	9.63	9.63
CORPORATE	NMET SIFT & PGME	Medical and dental	2	3.32	9.63
CORPORATE	NMET SIFT & PGME	Nursing, midwifery and health visiting staff	6	3.32	1.32
CORPORATE	NMET SIFT & PGME	Scientific, therapeutic and technical staff	0	10.39	5 10.39
CORPORATE	NMET SIFT & PGME	Staffing Operating Expenses	0	10.39	10.39
CORPORATE	NMET SIFT & PGME	Support to nursing staff - Substantive	0	0.2	0.2
CORPORATE	NURSING DIRECTORATE	Administration and estates	56.97	59.67	2.7
CORPORATE	NURSING DIRECTORATE	Education & Training	0.3	0	-0.3
CORPORATE	NURSING DIRECTORATE	Medical and dental	0.1	0	-0.1
			-	-	

CORPORATE	NURSING DIRECTORATE	Nursing, midwifery and health visiting staff	26.99	37.5	10.51
CORPORATE	NURSING DIRECTORATE	Redundancy Costs	0	0	10.51
CORPORATE	NURSING DIRECTORATE	Scientific, therapeutic and technical staff	2	2.4	0.4
CORPORATE	NURSING DIRECTORATE	Staffing Operating Expenses	1	0	-1
CORPORATE	NURSING DIRECTORATE	Support to nursing staff - Substantive	1	0.4	-0.6
CORPORATE	R and D Research Office	Administration and estates	7.3	10.4	3.1
CORPORATE	R and D Research Office	Medical and dental	0	0.1	0.1
CORPORATE	R and D Research Office	Nursing, midwifery and health visiting staff	0	0.8	0.8
CORPORATE	R and D Research Office	Scientific, therapeutic and technical staff	0	0.64	0.64
CORPORATE	R and D Research Office	Staffing Operating Expenses	0	0	0
CORPORATE	R and D Research Office	Support to nursing staff - Substantive	0	0	0
CORPORATE	R and D Unit for Social Comm Pysc	Administration and estates	2	5.7	3.7
CORPORATE	R and D Unit for Social Comm Pysc	Medical and dental	1.1	0	-1.1
CORPORATE	R and D Unit for Social Comm Pysc	Scientific, therapeutic and technical staff	0	0	0
CORPORATE	R and D Unit for Social Comm Pysc	Staffing Operating Expenses	0	0	0
CORPORATE	R and D Grants Misc	Administration and estates	0	4	4
CORPORATE	R and D Grants Misc	Allied health professionals - Substantive	0	0.4	0.4
CORPORATE	R and D Grants Misc	Medical and dental	0	0.6	0.6
CORPORATE	R and D Grants Misc	Nursing, midwifery and health visiting staff	1	0	-1
CORPORATE	R and D MH Nursing	Administration and estates	1.5	1.45	-0.05
CORPORATE	R and D MH Nursing	Scientific, therapeutic and technical staff	0	0.16	0.16
CORPORATE	R and D MH Nursing	Staffing Operating Expenses	0	0	0
CORPORATE	R and D CHN Research	Administration and estates	1	1	0
CORPORATE	CORPORATE AFFAIRS	Administration and estates	17	18.3	1.3
CORPORATE	CORPORATE AFFAIRS	Education & Training	1.17	0	-1.17
CORPORATE	CORPORATE AFFAIRS	Staffing Operating Expenses	0	0	0
CORPORATE	CHIEF QUALITY OFFICER	Administration and estates	72.81	67.84	-4.97
CORPORATE	CHIEF QUALITY OFFICER	Allied health professionals - Substantive	0	0.8	0.8
CORPORATE	CHIEF QUALITY OFFICER	Nursing, midwifery and health visiting staff	1	1	0
CORPORATE	DIRECTOR OF INTEGRATED CARE	Administration and estates	13.8	10.69	-3.11
CORPORATE	DIRECTOR OF INTEGRATED CARE	Allied health professionals - Substantive	0	0	0
CORPORATE	DIRECTOR OF INTEGRATED CARE	Medical and dental	0.42	0.45	0.03
CORPORATE	DIRECTOR OF INTEGRATED CARE	Nursing, midwifery and health visiting staff	0	0	0
CORPORATE	DIRECTOR OF INTEGRATED CARE	Redundancy Costs	0	0	0
CORPORATE	DIRECTOR OF INTEGRATED CARE	Scientific, therapeutic and technical staff	3.8	2	-1.8
CORPORATE	DIRECTOR OF INTEGRATED CARE	Staffing Operating Expenses	0	0	0
CORPORATE	DIRECTOR OF INTEGRATED CARE	Support to nursing staff - Substantive	0.8	0	-0.8
ESTATES & FACILITIES	CENTRAL EST & FACILITY	Administration and estates	33.5	35.7	2.2
ESTATES & FACILITIES	CENTRAL EST & FACILITY	Staffing Operating Expenses	0	0	0
ESTATES & FACILITIES	NEWHAM ESTATES & FACILITY	Nursing, midwifery and health visiting staff	0	0	0
TOWER HAMLETS CHS	THCHS EPCT	Administration and estates	24.13	10.36	-13.77
TOWER HAMLETS CHS	THCHS EPCT	Allied health professionals - Substantive	14	19.5	5.5
TOWER HAMLETS CHS	THCHS EPCT	Healthcare assistants and other support staff	12.82	5.69	-7.13
TOWER HAMLETS CHS	THCHS EPCT	Nursing, midwifery and health visiting staff	64.4	61.2	-3.2
TOWER HAMLETS CHS	THCHS EPCT	Scientific, therapeutic and technical staff	2	1	-1
TOWER HAMLETS CHS	THCHS EPCT	Support to nursing staff - Substantive	26	22.4	-3.6
TOWER HAMLETS CHS	THCHS LOCALITY MGT	Administration and estates	0	0	0
TOWER HAMLETS CHS	THCHS LOCALITY MGT	Allied health professionals - Substantive	3	3	0
TOWER HAMLETS CHS	THCHS LOCALITY MGT	Nursing, midwifery and health visiting staff	8	6	-2
TOWER HAMLETS CHS	THCHS LOCALITY MGT	Support to nursing staff - Substantive	1.29	0.43	-0.86
TOWER HAMLETS CHS	THCHS ADMISISONS AVOIDANCE	Administration and estates	8	10	2
TOWER HAMLETS CHS	THCHS ADMISISONS AVOIDANCE	Allied health professionals - Substantive	34.2	18.4	-15.8
TOWER HAMLETS CHS	THCHS ADMISISONS AVOIDANCE	Healthcare assistants and other support staff	8.6	4.6	-4
TOWER HAMLETS CHS	THCHS ADMISISONS AVOIDANCE	Nursing, midwifery and health visiting staff	20.18	16.89	-3.29
TOWER HAMLETS CHS	THCHS ADMISISONS AVOIDANCE	Scientific, therapeutic and technical staff	1.2	0	-1.2
TOWER HAMLETS CHS	THCHS ADMISISONS AVOIDANCE	Staffing Operating Expenses	0	0	0
TOWER HAMLETS CHS	THCHS ADMISISONS AVOIDANCE	Support to nursing staff - Substantive	2	2	0
TOWER HAMLETS CHS	THCHS CONTINENCE	Administration and estates	2.03	2	-0.03
TOWER HAMLETS CHS	THCHS CONTINENCE	Nursing, midwifery and health visiting staff	6	6	0
TOWER HAMLETS CHS	THCHS CARE OF THE ELDERLY	Allied health professionals - Substantive	2	0.8	-1.2
TOWER HAMLETS CHS	THCHS CARE OF THE ELDERLY	Nursing, midwifery and health visiting staff	1.4	1.2	-0.2
TOWER HAMLETS CHS	THCHS CARE OF THE ELDERLY	Scientific, therapeutic and technical staff	1	0.8	-0.2
TOWER HAMLETS CHS	THCHS MANAGEMENT	Administration and estates	8	7.78	-0.22
TOWER HAMLETS CHS	THCHS MANAGEMENT	Allied health professionals - Substantive	0	0	0
TOWER HAMLETS CHS	THCHS MANAGEMENT	Medical and dental	0.44	0.44	0
TOWER HAMLETS CHS	THCHS MANAGEMENT	Nursing, midwifery and health visiting staff	2.7	3	0.3
TOWER HAMLETS CHS	THCHS MANAGEMENT	Scientific, therapeutic and technical staff	2	0	-2
TOWER HAMLETS CHS	THCHS MANAGEMENT	Staffing Operating Expenses	0	0	0
TOWER HAMLETS CHS	THCHS FOOT HEALTH	Administration and estates	2.58	4	1.42
TOWER HAMLETS CHS	THCHS FOOT HEALTH	Allied health professionals - Substantive	4	3	-1
TOWER HAMLETS CHS	THCHS FOOT HEALTH	Healthcare assistants and other support staff	5.36	3.36	-2
TOWER HAMLETS CHS	THCHS CONTINUING CARE	Administration and estates	4.8	2	-2.8
TOWER HAMLETS CHS	THELE CONTINUENC CARE	Nursing midwifery and health visiting staff	6	3	-3
	THCHS CONTINUING CARE	Nursing, midwifery and health visiting staff	0	5	5
TOWER HAMLETS CHS	THCHS CONTINUING CARE	Scientific, therapeutic and technical staff	1	0	-1
TOWER HAMLETS CHS TOWER HAMLETS CHS					

TOWER HAMLETS CHS	THCHS ENHANCED HOMECARE	Healthcare assistants and other support staff	0	0	0
TOWER HAMLETS CHS	THCHS THERAPY ROTATION	Administration and estates	0.55	0.52	-0.03
TOWER HAMLETS CHS	THCHS THERAPY ROTATION	Allied health professionals - Substantive	11	6.8	-4.2
TOWER HAMLETS CHS	THCHS THERAPY ROTATION	Healthcare assistants and other support staff	-2	0.6	2.6
TOWER HAMLETS CHS	THCHS THERAPY ROTATION	Staffing Operating Expenses	0	0	0
Grand Total			5348.22	4990.28	-357.94